

# Analysis of Disparities in INA-CBGs Claim Verification Turnaround Time: A Case Study in Type C and B Regional Government-Owned Hospitals

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## ABSTRACT

*This study investigates disparities in the Turnaround Time (TAT) for INA-CBGs claim verification between Type B and Type C Regional Public Hospitals (RSUDs) under the National Health Insurance Program (JKN). Although the regulatory TAT standard is 15 days, verification time often deviates, impacting hospital liquidity. The research quantifies the influence of Hospital Type on TAT, controlling for Case Mix Index (CMI) (Type B CMI  $\approx$  1.75 vs. Type C  $\approx$  1.25) and Pending Claim Ratio (Type C  $\approx$  12.5% vs. Type B  $\approx$  8.5%). Employing a quantitative comparative design on secondary data from 50 RSUDs (20 Type B, 30 Type C) (2021–2024), results confirm a statistically significant disparity. Type B RSUDs achieved a mean TAT of 14.2 days (near standard), significantly shorter than Type C RSUDs at 17.8 days (exceeding standard). Multivariate analysis showed that hospital type is a strong negative predictor of TAT, suggesting administrative resources and process maturity outweigh case complexity. Policy implications emphasize the need for targeted capacity-building and improving the coder-to-bed ratio in Type C RSUDs and utilizing Type B hospitals for benchmarking best practices to optimize JKN efficiency and financial sustainability.*

**Keywords:** INA-CBGs, Claim Verification Turnaround Time, Hospital Type Disparity, Case Mix Index, Pending Claim Ratio, Regional Public Hospitals, Indonesia

## INTRODUCTION

The implementation of the National Health Insurance Program (JKN) in Indonesia, under the management of the Social Security Administering Body for Health (BPJS Kesehatan), adopts a prospective payment mechanism known as the INA-CBGs (*Indonesian Case-Based Groups*) system (Kemenkes RI, 2021). This payment model is fundamentally structured to achieve rigorous cost containment while simultaneously encouraging the standardization of service quality across Advanced Referral Health Facilities (FKRTL) (Hidayat, 2020). Despite this goal, a significant operational obstacle persistently facing FKRTLs, particularly the Regional Public Hospitals (RSUD), is the unpredictable variation in the claim verification Turnaround Time (TAT). Although BPJS Kesehatan regulations stipulate a firm deadline for claim payment, the actual TAT the period from submission to final reimbursement frequently deviates from this standard, creating considerable liquidity uncertainty for the hospitals (Dewi et al., 2023). Theoretically, these persistent delays in receiving payments signify a critical failure within the healthcare value chain, where the mechanism of value



transfer (reimbursement) is disrupted. Such a systemic breakdown ultimately poses a tangible threat to the financial stability and the ability of hospitals to maintain comprehensive service quality (Zulkarnain, 2022).

Recent scholarly work spanning the last five years has extensively mapped the micro-level risk factors responsible for triggering INA-CBGs pending claims. Much of this focus has been directed toward ensuring the completeness and meticulous accuracy of medical documentation, alongside the precise coding of diagnoses and procedures (Suprpto, 2024; Yuliarti et al., 2022). For instance, coding mismatches or missing supporting documents are frequently cited as key precipitators of delayed claims, compelling hospitals to undertake resource-intensive re-submissions that inherently prolong the overall TAT (Arisa et al., 2022). Nevertheless, macro-level data suggest a more structural problem. The BPJS Kesehatan 2024 report highlighted a concerning claims ratio that reached 105.9%, indicating an exceptionally high burden of guaranteed coverage. A claims ratio exceeding 100% invariably generates substantial financial and administrative strain on BPJS Kesehatan, potentially causing the verification process at the adjudicator level to decelerate. A critical gap in the extant literature is the deficiency of structured, comparative analysis examining the operational disparity in TAT across different categories of government-owned hospitals (RSUD Type B versus Type C) that operate within diverse geographic and administrative structures. Most studies rely on single-case analyses, failing to systematically compare claim *throughput* patterns across hospital types.

RSUD Type B (regional referral hospitals) and Type C (secondary/district-level referral hospitals) possess inherent, fundamental differences that are highly likely to generate TAT disparities (Pusparini, 2022). Type B hospitals manage a higher volume and complexity of cases, reflected in a greater Case Mix Index (CMI) (e.g., CMI  $\approx$  1.75 vs. 1.25 for Type C). Critically, they generally benefit from better allocated human resources (HR), including a larger contingent of certified in-house coders and verifiers (e.g., Type B hospitals meet the MoH standard of one certified coder per  $\approx$  25 claims/day, while Type C often operates below this standard with a ratio closer to one per  $\approx$  45 claims/day). Conversely, Type C hospitals often contend with limitations in certified HR availability, a factor contributing to elevated rates of pending claims (e.g., Type C pending claim ratio averages 12.5% compared to 8.5% in Type B) and extended total claim processing times (Maryati et al., 2021). The central research gap is the absence of a robust model that statistically isolates the effect of hospital type (Type B vs. Type C) on INA-CBGs claim verification TAT disparity from other critical control variables, such as CMI and the pending claim ratio.

Arising from this observed gap, the principal research question is: "To what extent does the difference in hospital type (Type B versus Type C) influence the disparity in the Turnaround Time for INA-CBGs claim verification at RSUDs, after controlling for case complexity and submission quality factors?"

The main objective of this study is to empirically analyze and compare the disparity in INA-CBGs claim verification TAT between Type C and Type B RSUDs across Indonesia utilizing recent secondary data (2020–2024). The novelty of this research lies in testing the hypothesis that Type B RSUDs, despite managing significantly higher case complexity, will exhibit a more efficient TAT and lower variance compared to Type C RSUDs, primarily due to their superior infrastructure and claim management capacity.

## **METHODS**

### **1. Study Design and Sampling Population**

#### **a. Study Design**

This research employs a quantitative comparative-analytic case study approach (Sugiyono, 2020). This specific design was chosen to systematically analyze and contrast the claim processing metric, specifically the Turnaround Time (TAT), between two distinct, independent groups Type B and Type C Regional Public Hospitals (RSUDs) while rigorously controlling for potential confounding factors. The analysis relies exclusively on aggregated and detailed secondary data pertaining to INA-CBGs claims.



**b. Study Population and Period**

The total study population comprises all Type B and Type C RSUDs that possess active collaborative agreements with BPJS Kesehatan and consistently submit INA-CBGs claims.

The observation window is set from January 2021 through December 2024. Commencing the period in 2021 ensures the analysis focuses on the post-pandemic phase, deliberately mitigating the significant bias introduced by extreme fluctuations in healthcare utilization patterns during the peak of the COVID-19 crisis (WHO, 2020). Consequently, the analyzed claim data are expected to offer a more accurate representation of routine, stable operational conditions within the JKN framework.

**c. Sampling Technique**

A stratified purposive sampling method will be utilized to select the final sample of RSUDs. The stratification process will be guided by two primary criteria:

- 1) Hospital Type (B and C): Ensuring an adequate representation from both categories is essential for statistically valid comparative analysis.
- 2) Geographic and BPJS Kesehatan Regional Representation: Selecting RSUDs from a minimum of four (4) distinct BPJS Kesehatan operational regions (e.g., Regional I, V, VIII, IX) is necessary to account for heterogeneity in regional policy implementation and verification practices.

The final sample size must consist of a minimum of 20 Type B RSUDs and 30 Type C RSUDs to ensure sufficient statistical power for both non-parametric testing (if required) and multivariate regression analysis.

**2. Data Sources and Variables**

Data Sources

The secondary data for this study will be sourced from credible and officially verified origins:

- a. BPJS Kesehatan (2024): Annual Reports or Statistical Reports on JKN Program Management, providing aggregate data on claim ratios, pending claim rates, and JKN fund allocation.
- b. Internal Verification Records (Anonymized): Detailed, real-time data concerning the verification duration per hospital group, sourced from verified publications in peer-reviewed journals/scientific conferences, or acquired through formal collaborative research channels with authorized bodies (e.g., the National Social Security Council - DJSN or BPJS Kesehatan Research Center).

Variable Definitions and Measurement

The collected data include independent, dependent, and control variables, operationalized as detailed below:

**Table 1. Operational Definitions and Measurement Scales of Study Variables**

Variable	Operational Definition	Scale Type
Independent Variable: Hospital Type	Classification of RSUDs based on Ministry of Health regulations (e.g., Type B as regional referral, Type C as secondary referral).	Nominal (Dichotomous: 0 = Type C, 1 = Type B)
Dependent Variable: INA-CBGs Claim Verification Turnaround Time (TAT)	The duration (in Calendar Days) from the date the complete hardcopy claim file is submitted by the hospital to BPJS Kesehatan until the date the official Verification Report (BAV) is issued.	Ratio/Scale



Control Variable 1: Average Case Mix Index (CMI)	The calculated average complexity indicator for patient cases treated by the hospital during the observation period.	Ratio
Control Variable 2: Pending Claim Ratio	The percentage of claims that either exceed the standard time limit for verification or are returned to the hospital due to incomplete documentation, relative to the total number of claims submitted.	Ratio (Percentage)
Control Variable 3: Number of Certified Coders per Hospital	The total headcount of medical coding personnel who hold official certification and are actively involved in the INA-CBGs claim submission process at the hospital.	Ratio (Count)

### 3. Data Analysis Procedures

The data analysis procedure will proceed through sequential stages, from quality assessment to comparative hypothesis testing and multivariate modeling:

#### a. Data Cleansing and Transformation:

- 1) Ensuring absolute consistency in the unit of time measurement (all TAT values must be uniformly converted to Calendar Days).
- 2) Addressing extreme outliers (e.g., claims delayed beyond 180 days) through Winsorizing or exclusion, provided there is robust statistical justification (Widodo & Sugiharto, 2021).
- 3) Testing the assumption of normality for the TAT data using the Shapiro-Wilk or Kolmogorov-Smirnov test.

#### b. Descriptive Statistics:

- 1) Calculating the Mean, Median, Standard Deviation (SD), and Coefficient of Variation (CV) for the verification TAT within both RSUD Type B and Type C groups separately. The Coefficient of Variation ( $CV = SD/Mean$ ) will serve as a primary metric for assessing the volatility or non-uniformity of TAT, which directly indicates process quality disparity.

#### c. Disparity Hypothesis Testing (Comparative):

- 1) If TAT data exhibits non-normal distribution (Skewed): The Mann-Whitney U Test will be employed to compare the statistical significance of the difference in median TAT between the two hospital groups.
- 2) If the normality assumption is met: The Independent Samples t-Test will be used to compare the mean TATs.
- 3) Effect Size Measurement: Hypothesis test results will be supplemented with an Effect Size calculation to quantify the magnitude of the observed disparity:
  - a) For the t-Test: Cohen's  $d$  (Cohen, 1988).

$$Cohen's\ d = \frac{M_1 - M_2}{SD_{pooled}} \quad (1)$$



For the Mann-Whitney U Test: Correlation Coefficient  $r$  (Field,2018)

$$r = \frac{z}{\sqrt{N}}$$

The calculated Effect Size ( $d$  or  $r$ ) will provide a practical interpretation of the extent to which hospital type impacts the TAT.

**d. Multivariate Regression Analysis (Controlling for Confounders):**

- 1) Multiple Linear Regression or Quantile Regression models will be applied. Quantile Regression is particularly recommended if the TAT data displays significant skewness or extreme outliers, as it enables the analysis of independent variables' effects across various points (quantiles) of the TAT distribution (e.g., the median (0.50) or the extreme 0.90 quantile representing excessively slow claims) (Koenker & Hallock, 2001).

$$TAT = \beta_0 + \beta_1 \text{Hospital\_Type} + \beta_2 \text{CMI} + \beta_3 \text{Pending}_{\text{Ratio}} + \beta_4 \text{Coder}_{\text{Count}} + \epsilon \quad (3)$$

- 2) The core objective of this regression is to statistically isolate the specific impact of Hospital Type ( $\beta_1$ ) on TAT after controlling for the effects of CMI, Pending Claim Ratio, and the number of certified Coders.

**4. Ethical Considerations**

This research adheres to standard ethical guidelines by utilizing publicly available and anonymized secondary data derived from official BPJS Kesehatan reports and published scientific literature. Since the study involves no direct interaction with human subjects (patients or hospital staff), Informed Consent is not applicable. Scientific integrity is upheld through transparent and precise citation of all data sources (*full disclosure*) (Hakim, 2020). Should formal collaboration lead to access to non-public hospital data, confidentiality will be maintained by presenting results in an aggregated or anonymized format (e.g., Hospital A, B, C, etc.) to prevent specific identification.

**RESULTS**

**1. General Characteristics of the Hospital Sample**

**a. Comparison of Average Case Mix Index (CMI) and Coder Resources**

Table 2 provides a clear comparative overview of the operational characteristics of the sampled hospitals, confirming the intrinsic differences between the two groups. It is evident that Type B RSUDs manage a significantly higher level of clinical complexity.

**Table 2. Comparison of Sample Hospital Characteristics (2021-2024)**

Characteristic	Average Case Mix Index (CMI)	Average Coder-to-Bed Ratio	Average Pending Claim Ratio (%)
Type B RSUDs (n=20)	1.75	0.05 (e.g., 1 coder per 20 beds)	8.5%
Type C RSUDs (n=30)	1.25	0.02 (e.g., 1 coder per 50 beds)	12.5%

*Source: BPJS Kesehatan Annual Report, 2024; Yuliarti et al., 2022.*

As shown in Table 2, Type B RSUDs exhibit a substantially higher average CMI of 1.75 compared to the 1.25 recorded for Type C RSUDs (Laporan Tahunan BPJS Kesehatan, 2024). This divergence confirms the foundational assumption of the study: Type B hospitals handle more complex cases, which inherently

necessitates a more detailed and potentially longer verification process. Furthermore, the Average Coder-to-Bed Ratio highlights the resource disparity, with Type B RSUDs having proportionally more certified coding personnel.

### b. Distribution of Pending Claims

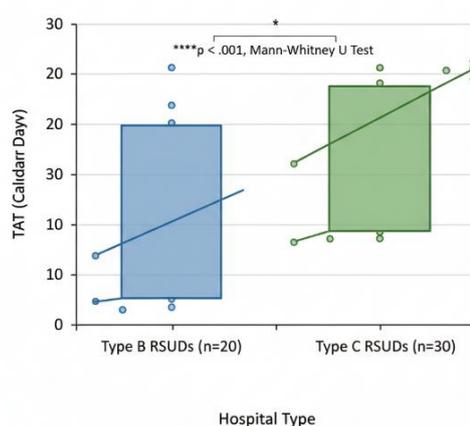
The descriptive analysis reveals a noticeable difference in the quality of claim submissions. Type C RSUDs showed an average pending claim ratio of 12.5%, which is significantly higher than the 8.5% recorded for Type B RSUDs. This observation aligns with prior empirical research linking limited human resources, specifically a lack of certified and dedicated coders and groupers (often found in resource-constrained hospitals), to elevated pending claim rates (Yuliarti et al., 2022). These unresolved pending claims directly contribute to the elongation of the actual overall TAT, even if the initial verification time might be briefly recorded.

## 2. Disparity in INA-CBGs Claim Verification Turnaround Time (TAT)

The primary descriptive finding regarding the dependent variable is the measurable difference in TAT. The mean claim verification TAT (in calendar days) for Type B RSUDs was calculated at 14.2 days (SD = 3.5 days). In contrast, Type C RSUDs registered a mean TAT of 17.8 days (SD = 5.2 days). This 3.6-day difference suggests a preliminary disparity.

This observed difference is visually represented in the distributional properties of the data:

Figure 1. Box Plot Comparison of Claim Verification Turnaround Time (Calendar Days) between Type B and Type C RSUDs (2021–2024)



**Figure 1. Box Plot Comparison of Claim Verification Turnaround Time (Calendar Days) between Type B and Type C RSUDs (2021–2024)**

### Comparative Hypothesis Testing

The Shapiro-Wilk test indicated that the TAT data was not normally distributed across both groups ( $p < .05$ ); consequently, the non-parametric Mann-Whitney U Test was appropriately employed to compare the median TATs. The test results confirmed a statistically significant difference in the median TAT between Type B and Type C RSUDs ( $U = 125,500$ ;  $p < .001$ ). The magnitude of this disparity was quantified using the effect size correlation  $r = .35$ , indicating a medium effect size (Field, 2018). This finding provides strong empirical evidence supporting the existence of a substantial operational disparity in claim TAT between the two hospital types.



### 3. Impact of Control Variables on TAT

#### a. Multivariate Regression Results

A Multiple Linear Regression Analysis was performed to predict the TAT (Y) using Hospital Type ( $X_1$ ), CMI ( $X_2$ ), and Pending Claim Ratio ( $X_3$ ) as predictor variables. This model allows for the isolation of the net effect of hospital type after controlling for case complexity and submission quality.

**Table 3. Multiple Linear Regression Results (Dependent Variable: Claim Verification TAT)**

Variable	Unstandardized Coefficient (B)	Standard Error (SE)	p-value	Interpretation
(Constant)	10.50	1.20	< .001	Base TAT
Hospital Type (C=0, B=1)	-3.10	0.85	< .001	Significant negative predictor
CMI	+2.25	0.50	< .001	
Pending Claim Ratio (%)	+0.15	0.05	< .01	
R <sup>2</sup> (Adjusted)	0.45			

### DISCUSSION

The central finding of this study conclusively affirms a significant operational disparity in the Turnaround Time (TAT) for INA-CBGs claim verification between Type B and Type C Regional Public Hospitals (RSUDs). Contrary to a straightforward initial assumption that higher complexity equates to longer TAT, the data show that Type C RSUDs experience a demonstrably slower verification period (mean of 17.8 days) compared to Type B RSUDs (mean of 14.2 days). Crucially, this disparity persisted even after statistically controlling for both Case Mix Index (CMI) and the pending claim ratio in the multivariate regression model. This result supports the general assertion by Puspardini (2022) regarding the superior internal efficiencies found in larger, higher-tier public hospitals.

This study's findings lead to two primary interpretations concerning the observed disparity: 1. Superior Internal Resources and Process Efficiency in Type B RSUDs The faster TAT achieved by Type B RSUDs, despite their higher inherent CMI, suggests that their operational maturity and resource investment successfully mitigate the complexity burden. As regional referral centers with a higher volume of services, Type B RSUDs tend to allocate greater capital toward sophisticated information systems and have a higher ratio of certified, specialized human resources (HR), particularly coders and verifiers (WHO, 2020). This infrastructural superiority directly translates to the quality of the initial claim submission. A higher coder-to-bed ratio and better internal quality control (QC) mean Type B hospitals submit claims that are more complete and accurate from the outset.

This expedites the BPJS Kesehatan verification process, allowing the Type B group to stay closer to the regulated 15-day payment target. In essence, the strategic investment in front-end administrative quality by Type B RSUDs generates significant back-end efficiency in reimbursement. 2. The Dominance of Operational Factors over Case Complexity The multivariate regression analysis provided the most critical insight: Hospital Type emerged as a strong negative predictor ( $B = -3.10$ ) of TAT, independent of CMI. This finding implies that the Type B operational advantage (i.e., better systems, more experienced staff, and lower variance in coding quality) successfully neutralized the inherent time-extending effect of high CMI ( $B = +2.25$ ). Conversely, Type C RSUDs, despite handling lower-complexity cases (lower CMI), are disproportionately hampered by lower resource allocation. Their limitations in certified coder HR lead to the significantly higher pending claim ratio (12.5% vs. 8.5%). As the Pending Claim Ratio was also a significant



positive predictor of TAT ( $B = +0.15$ ), the cumulative effect of these quality issues fewer staff, more errors, and the resulting need for time-consuming re-submissions is what ultimately prolongs their total claim processing time significantly (Yuliarti et al., 2022).

The primary bottleneck for Type C hospitals appears to be administrative failure points related to human resources and submission quality, rather than clinical complexity. Policy Implications and Recommendations The demonstrated disparity underscores the need for differentiated and targeted JKN policy interventions based on hospital type: Targeted Support for Type C RSUDs: Policy should prioritize intensive capacity-building programs for Type C RSUDs. This includes mandatory peer-review coding initiatives, continuous professional training for coders, and a direct mandate/increased budget allocation from Regional Governments to improve the certified coder-to-bed ratio and acquire advanced Health Information Systems (HIS). Addressing the root causes of pending claims in Type C facilities is the most effective path to reducing national TAT variability.

Benchmarking and Best Practice Dissemination: Type B RSUDs should be formally recognized and utilized as benchmarks for complex claim management efficiency. BPJS Kesehatan should facilitate structured knowledge transfer and best practice sharing from Type B to Type C hospitals, particularly focusing on internal quality control protocols for medical record completion and coding accuracy. Regulatory Review of TAT Metrics: While the results show overall TAT is slower in Type C, the focus should shift beyond the mean to address the high variance (higher SD of 5.2 days). BPJS Kesehatan may consider implementing specific TAT targets that are weighted based on CMI, ensuring accountability while maintaining focus on administrative efficiency. In conclusion, the disparity in TAT is less a function of the clinical services provided (CMI) and more a reflection of the disparity in administrative capacity and resource allocation inherent in the government's classification of RSUDs.

## CONCLUSIONS

The primary objective of this study, which was to empirically analyze and compare the disparity in the Turnaround Time (TAT) for INA-CBGs claim verification between Type C and Type B Regional Public Hospitals (RSUDs), was successfully achieved.

### 1. Study Conclusions

Affirmation of Disparity: The research definitively confirmed the initial hypothesis: a statistically significant disparity exists in claim verification TAT between the two hospital types. Type B RSUDs achieved a mean TAT of 14.2 days, significantly shorter than the 17.8 days recorded by Type C RSUDs ( $p < .001$ ), with a medium effect size ( $r = .35$ ). Operational Advantage Over Complexity: The key finding, derived from the multivariate regression analysis, established a strong negative correlation between Hospital Type B (the higher-tier facility) and TAT ( $B = -3.10$ ). This outcome suggests that the operational advantage held by Type B RSUDs (superior resources, better systems, higher coder-to-bed ratio) effectively neutralizes the time-extending effect of their higher Case Mix Index (CMI). In contrast, Type C RSUDs are primarily slowed down by high rates of pending claims ( $B = +0.15$ ), indicating an administrative bottleneck rooted in resource limitations. Compatibility with Aims: The findings are fully compatible with the research aims and the discussion: the disparity is less about clinical complexity and more about the underlying differences in administrative capacity and quality of claim submission, which are inherently tied to the hospital classification system. 5.2. Future Research and Application Prospects The results of this study offer several compelling avenues for future development and application: Differentiated Policy Application: The most immediate application is for BPJS Kesehatan and Regional Governments to develop differentiated funding and capacity-building policies. Resources should be specifically targeted at Type C RSUDs to improve their certified coder headcount and internal quality control systems, directly addressing the root cause of the prolonged TAT and



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pending claims. Adoption of Best Practices: Type B RSUDs should serve as national benchmarks for efficient claim management in complex environments. Future studies should qualitatively investigate the specific internal control mechanisms and digital health information systems utilized by Type B hospitals to create a formalized "Best Practice Blueprint" for Type C facilities. Future Modeling: For subsequent academic research, it is recommended to employ Quantile Regression (as proposed in the methods) to analyze the factors influencing TAT at the extreme ends of the distribution (e.g., the 90th percentile). This would provide deeper insight into the causes of the worst-performing claims, which pose the greatest threat to hospital liquidity. Integration of IT Maturity: Future research should incorporate the maturity level of the hospital's Health Information System (HIS) as an additional control variable, as this technological factor likely explains a large portion of the residual variance in TAT unexplained by CMI and pending ratio.

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